NYISO 2016 Project Prioritization - NYISO Scoring Details

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		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
			St	rategy			Out	come			Risk			Exec	cution		
Product / Project	Product portfolio	Leader in Reliability	Leader in Market Design	Leader in Technology Innovation	Sustain and Enhance Robust Planning Processes	NYISO Cost Reduction	Appeal	Market Efficiency	Post Production Sustainability	Compliance	Business Process (inclusive of technology impact on business process)	Reliability and Market	Cost	Multi-Year Dependency	Complexity of Business and Technology	Compliance	Score (1-1240)
		10	10	6	9	10	10	10	5	10	10	10	4	6	4	10	
Enterprise Information Management: Data Integration Phas	Business Intelligence Products	0	0	10	0	7	3	0	3	7	7	7	0	10	3	0	457
Enterprise Information Management: Analytics Environmen	Business Intelligence Products	0	0	10	0	7	3	0	3	0	7	7	0	7	7	0	385
Public Website Look Refresh	Business Intelligence Products	0	0	3	0	0	3	0	7	3	0	0	3	7	7	0	195
Issue Tracking List for Public Website	Business Intelligence Products	0	0	10	0	0	3	0	7	0	0	0	7	0	10	0	193
DMNC Test Validation Automation	Capacity Market Products	0	0	3	0	3	7	3	3	3	3	0	3	0	3	0	247
ICAP AMS Enhancements Phase 3	Capacity Market Products	0	3	3	0	3	3	3	7	3	7	3	3	7	7	0	385
ICAP Auction Validating and Reporting Phase 3	Capacity Market Products	0				3	3		7	3				3		0	
ICAP Reference System Phase 2	Capacity Market Products	0					3		3	3		7		3	7	0	
Reactive Test Data Management System	Capacity Market Products	3				-	3		7			3				0	
Automate ICAP Import Rights	Capacity Market Products	0					3		7			3				0	
Demand Curve Reset	Capacity Market Products	10					10		10			10				10	
Winter DMNC Temperature Adjustments	Capacity Market Products	3					3		7			3				0	,
ICAP Import Rights Design	Capacity Market Products Capacity Market Products	0					7		7			3		0	7	0	
Performance Assurance - Study	Capacity Market Products Capacity Market Products	3					3	Ü	10					·			
	, , , , , , , , , , , , , , , , , , , ,															3	
Alternative Methods for Calculating the Locational Capacity		7		Ū			10		10			10			•		
Modify Demand Curve to Minimize Costs of Satisfying LCR		3		Ū			3		3	0		0				0	
Internal Capacity Deliverability Rights for Transmission Upo		3		U			3		3			0				3	
Locational Planning Requirements - Pre-define Capacity Zo		3		U			7	U	7	3		0			•	3	
Expand BSM to Address Uneconomic Transmission Investi		0					3		3			0				0	
Reform Offer Floor for Mitigated Projects (SOM)	Capacity Market Products	0		_			7		0		-	0				3	
Behind the Meter: Net Generation Integration	Capacity Market Products	7					10		3	3						0	_
Develop Rules for the Elimination of Capacity Zones or Ach		3					10		7	0		0				3	
Model Zone K as Export Constrained	Capacity Market Products	3		U		0	7	•	7	0					3	3	434
External CRIS Rights for Non-UDR Transmission Expansion		3					3		3			0					
Mitigation Rules for Uneconomic Retention of Capacity (SC	Capacity Market Products	0		0	0	0	7	7	3	0	0	0	7	0	3	3	295
Mitigation Rules for Uneconomic Investment Outside the G	- Capacity Market Products	0	3	0	0	0	7	3	7	0	0	0	3	0	7	3	235
Limited Application of Buyer Side Mitigation by Technology	Capacity Market Products	3	3	0	0	0	3	3	10	0	3	0	7	0	10	3	298
Renewables Exemption	Capacity Market Products	3	7	0	0	0	10	3	10	0	3	10	7	3	10	3	526
Self-Supply Mitigation Measures	Capacity Market Products	3	0	0	0	3	3	0	7	0	0	0	7	0	7	3	211
Repowering Exemption	Capacity Market Products	3	3	0	3	0	3	3	3	0	3	7	7	0	3	3	332
Competitive Entry Exemption for Additional CRIS	Capacity Market Products	3		0	0	3	3		10			0	10	3		3	328
Modify the Pivotal Supplier Test (SOM)	Capacity Market Products	0		0	0	0	3		10	0	3	3	10	3	10	3	
Modify Treatment of Units Being Replaced, Mothballed and		7		0	3	7	3	7	7	0	3	3	7	3	10	3	548
Enhanced EAS Forecasting Engine	Capacity Market Products	0	0	0	3	0	3	7	0	0		10	3	0	0	3	269
BSM Part A and Part B Test Enhancements	Capacity Market Products	3				3	3		7			7					
Develop Physical Withholding Rules for UDRs	Capacity Market Products	0					3		10			0	10	0		3	
Critical Operating Day Incentive	Capacity Market Products	3				0	7		3			3				10	
Outage State Penalty for Failure to Return to Service to Me		3					7		3	7				3		7	400
RMR Cost Recovery	Capacity Market Products	10					10		3	10		10				10	
Demand Response in the Real-Time Energy Market	Demand Response Products	3					7		3		-	0					
DRIS and DR Reporting Enhancements for DR Program Ad	Demand Response Products	0				-	3		7	_							
Demand Response Contingency Implementation: Order 74		0					3		7			7					
Evaluation of the Bulk Power System and Market Impacts of		0					7		0						0		
SCR Performance Obligations: Change Minimum Performa		3					3		10								
Fuel Assurance - Constrained Fuel Supply Bidding (SOM)		7	10				10		7								
Energy Storage Optimization	Energy Market Products Energy Market Products	7					10										
	Energy Market Products Energy Market Products	3							7								
							3		7								
Linked Virtual Buy-Sell Transactions	Energy Market Products	0					7		10						10		
Long Island PAR Optimization & Financial Rights (SOM)	Energy Market Products	3	10	0	0	0	3	10	7	0	0	10	3	0	3	0	419

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NYISO 2016 Project Prioritization - NYISO Scoring Details

		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
		•			-	,		come	٥	3	Risk	- ''	12		cution	13	
				rategy			Out	Joine						Exec	Julion		
Product / Project	Product portfolio	Leader in Reliability	Leader in Market Design	Leader in Technology Innovation	Sustain and Enhance Robust Planning Processes	NYISO Cost Reduction	Appeal	Market Efficiency	Post Production Sustainability	Compliance	Business Process (inclusive of technology impact on business process)	Reliability and Market	Cost	Multi-Year Dependency	Complexity of Business and Technology	Compliance	Score (1-1240)
		10	10	6	9	10	10	10	5	10	10	10	4	6	4	10	
Hybrid GT Pricing Improvements (SOM)	Energy Market Products	3	10	0			10	3	10			10		0	7	3	
RTC-RTD Forward Horizon Coordination Improvements (S	Energy Market Products	7	10	0			3		7			10		-	0		
Enhanced PAR Modeling (SOM)	Energy Market Products	7					3				-	10			0		
Review of RACT Compliance Plans (SOM)	Energy Market Products	0	3				3					3			7		
Wholesale Market Alignment with the NY PSC REV Proceed		10	10	10			10					10			7		
Fuel Limited Reserves (SOM)	Energy Market Products	7	10	7			7	3			-	3		v	0		
5-minute Transaction Scheduling (SOM)	Energy Market Products	3		0			3					7	0		0		
15-minute Transaction Scheduling - HQ Cedars (SOM)	Energy Market Products	3	7				3				-	7	7	-	7		
15-minute Transaction Scheduling - IESO (SOM)	Energy Market Products	7					3		7						3		
NERC CIP v5 Planning & Conversion - Phase II	Enterprise Products	0	0				10		10			10			7		710
NAESB Public Key Infrastructure	Enterprise Products	0	0			,	10		10			10			7		710
Market Test Environment	Enterprise Products	0					3					0			7		
Storage Infrastructure Redesign Phase II	Enterprise Products	0	0				3	0				10			10		
Identify and Access Management (IAM) - Phase V	Enterprise Products	0	0			-	3	0	10			0			7		
Application Platform Upgrade Phase III	Enterprise Products	3	0				3		10 10			10 7	3		3 10		
Enterprise Monitoring Phase III	Enterprise Products																
Stakeholder Services Suite Phase II	Enterprise Products	0	0				3					10			7 10		
Integration Platform Availability Improvements Learning Management System	Enterprise Products	0	0				3		10			0			10		
<u> </u>	Enterprise Products	0										0			10		
Service Management Enhancements Database Upgrades and Performance Improvements	Enterprise Products	0	0				3					10		-	10		
Telephony System Upgrade	Enterprise Products Enterprise Products	0					3		10			10			7		
Enterprise Job Scheduling Upgrade	Enterprise Products	0	0				3		10			10			7		
Network Proxy Upgrade	Enterprise Products	0					3		10			10			10		
Laptop/Desktop Refresh and Migration	Enterprise Products	0			-		3					3		v	10		
Content Management System Upgrade and Consolidation	Enterprise Products	0	0				3		10			3	3		10		
Email Security Enhancements	Enterprise Products	0				,	3					0			10		
Conference Room Technology Refresh	Enterprise Products	0	0				3					0	7		10		
Enterprise Project Management (EPM) Upgrade	Enterprise Products	0					3		10			3			10		
Regulated Transmission Cost Recovery - Phase 2	Finance Products	0					10					0			10		
Day Ahead Margin Assurance Payment (DAMAP) Enhance		0	3				3		10			0	7		10		
North Subzone Redistricting	Finance Products	0					3					0			7		
Rate Schedule 1 Technology Automation	Finance Products	0	3				3					7	3	-	10		
CMS Financial Risk Assessment Tools	Finance Products	0	0				3		7			7			10		
Settlements Sub Accounts	Finance Products	0					3					0			7		
CMS Ratings Automation	Finance Products	0	0				3					7	7		10		
CMS Unbalanced Trading Hubs	Finance Products	0					3					0			10		
Foreign Guarantees	Finance Products	0	0				3					0			10		
Budget vs Actual Automation	Finance Products	0	0			0	3		7			0			7		
RFP Evaluation Tool	Finance Products	0	0	7	0	3	3	0	7	0	0	0	7	0	10	0	
Liquidation of Defaulting TCC Holders Portfolio	Finance Products	0	0	0	0	0	3	3	7	0	0	3	10	0	10	0	205
Calculations for BAL Standards	Operations & Reliability Product					0	10					0			10		
Breaker Level Market Modeling	Operations & Reliability Product						3					0		0	10		
Transmission Outage Application Platform Upgrade	Operations & Reliability Product					3	3					7	3	0	10		
EMS BMS System Upgrade	Operations & Reliability Product	10	10	10	0	10	3		0	10		10	0	10	0		
Coordinated Transaction Scheduling with ISO-NE (SOM)	Operations & Reliability Product			0	0		3			7		0			3		
MetrixIDR Load Forecaster Upgrade	Operations & Reliability Product	10	3	10	10	0	3			10	10	10	3	10	7	0	
Scheduling & Pricing - Comprehensive Scarcity Pricing (SC				0	0		3								3		
Comprehensive Scarcity Pricing - Ranger/DRIS Integration	Operations & Reliability Product	7	0	3	0	3	3	3	7	3	7	3	3	0	7	0	383

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		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
		Strategy				Outcome				Risk			Execution				
Product / Project	Product portfolio	Leader in Reliability	Leader in Market Design	Leader in Technology Innovation	Sustain and Enhance Robust Planning Processes	NYISO Cost Reduction	Appeal	Market Efficiency	Post Production Sustainability	Compliance	Business Process (inclusive of technology impact on business process)	Reliability and Market	Cost	Multi-Year Dependency	Complexity of Business and Technology	Compliance	Score (1-1240)
		10	10	6	9	10	10	10	5	10	10	10	4	6	4	10	
Transmission Service Charges Rate Update	Operations & Reliability Product	0	7	0	0	0	3	0	10	10	0	0	7	0	10	0	318
Interconnection Reliability Operating Limits IROL Visualiza	at Operations & Reliability Product	10	0	0	0	0	3	0	10	7	0	0	7	0	10	0	318
Smart Grid Visualization	Operations & Reliability Product	10	0	3	0	0	3	0	10			0	3	0	10	0	280
NERC Certification Task Management	Operations & Reliability Product	7	0	3	0				0			3	3	0	10	0	430
Price Validation Test Automation	Operations & Reliability Product			0	0		U		10	7	0	0		0	10	0	290
PCC Visualization Options	Operations & Reliability Product	10	0	3	0	0	3	0	7	3	3	3	0	0	7	0	301
CTS - NE System Audit	Operations & Reliability Product	0	0	0	0				10			0	3	0		0	150
Synchrophasor Product Upgrade	Operations & Reliability Product	3	0	3	3	0	3	0	10			0	7	0	10	0	253
NERC IDC System Tool Modification	Operations & Reliability Product			3	Ū				10			0		0	10	0	256
DAM Posting Improvements	Operations & Reliability Product	3	3	3	0	0	7	0	10	0	0	0	7	0	7	3	284
FERC Funded Rerun - Phase 4	Operations & Reliability Product	0	0	3	0	3	10	3	10	3	0	0	7	7	7	10	456
2016 Reference Level Software Enhancements	Operations & Reliability Product	3	7	3	0				10			0	3	0	10	0	380
Market Operations Report	Operations & Reliability Product	0	0	3	0	7	3	0	10	3	0	0	3	3	7	0	256
Modeling 100+kV Transmission Constraints (SOM)	Operations & Reliability Product	3	3	0	0			U	7	0		0	7	0		0	251
Order 1000	Planning Products	0	0	0	10				10			0	3	10	3	10	554
Solar Forecasting Initiatives	Planning Products	7	3	7	10				3	-		0	7	7	7	0	475
Generator Reporting Enhancements	Planning Products	0	0	3	7	7	U		3	,		0	7	0	7	0	282
Congestion Reporting Enhancements	Planning Products	0	0	3	7	3			3	-		0		0	7	0	242
TCC AMS Round Type and Upgrade	TCC Products	0	0	3	U				10			3		7		0	368
TCC Balance-of-Period (TCC AMS, TCC AVS & CMS)	TCC Products	0	10	3	0				7	0		3		7	3	3	427
On-Peak/Off-Peak TCCs	TCC Products	0	7	0	0	0	3	7	3	0	0	0	0	0	3	0	197

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	PRIORITIZATION CRITERIA												
#	Category	Criteria	Criteria	HIGH	MEDIUM	LOW	NONE						
	outegory.	Oritoria	Weight (1-10)	10	7	3	0						
1	Leader in Reliability		10	Significantly improves NYISO ability to maintain NYCA Reliability	Moderately improves NYISO ability to maintain NYCA Reliability	Minimally improves NYISO ability to maintain NYCA Reliability	None						
2	Strategy	Leader in Market Design	10	Significantly improves NYISO Market Design	Moderately improves NYISO Market Design	Minmally improves NYISO Market Design	None						
3	(If we do this project)			Significantly advances the IT strategy or technology improvement	Moderately advances the IT strategy or technology improvement	Minimally advances the IT strategy or technology improvement	None						
4		Sustain and Enhance Robust Planning Processes 9		Supports tariff, FERC, NPCC, or NYSERC compliance requirements for Planning Process	Supports reliability planning and/or Business Plan objectives	Required for SRP planning study efficiency or continuous improvement initiatives	None						
5		NYISO Annual Cost Reduction	10	>\$500k savings-Direct and soft (labor)	>\$100k, <\$500k savings-Direct and soft (labor)	>\$10k,<\$100k savings - Direct and soft (labor)	<\$10k savings - Direct and soft (labor)						
6	Outcome (If we do this project)			Broad Customer Support : Supported by 4 or more sectors; or 3 sectors and 12 or more organizations (20% of survey respondents); or Mandatory Project	Moderate Customer Support: Supported by 3 Sectors; or 2 Sectors and 6 or more organizations (10% or survey respondents)	Desired by NYISO and/or limited customer support of 1 or more organizations	Not Desired by Customer & Not Desired by NYISO						
7		Market Efficiency	10	Significant improvement	Moderate improvement	Minimal improvement	No impact						
8		Post Production Sustainability 5 Existing s		Existing support structure and skills	Support structure exists but needs minimal modifications	Support structure exists but needs major modifications	No skills or support structure in place						
9		Compliance	10	Significant risk of compliance violation	Moderate risk of compliance violation	Minimal risk of compliance violation	None						
10	Risk (If we do NOT do this project)	Business Process (inclusive of technology impact on business process)	10	Enterprise Wide and/or Bid to Bill Impact. The project impacts processes in most departments	Multiple Department Impact.	Department Wide Impact The project impacts many processes within a department	Only one or two processes impacted						
11	Reliability and Market 10		10	Mission-critical systems becoming non operational or above \$1 million market impact	Non mission-critical systems becoming non operational or \$100,000 - \$1 million market impact	Non mission-critical systems affected or \$10,000 - \$100,000 market impact	No or less than 10,000 impact						

Sum 100

	Execution												
1		Cost				Total project cost (current & future years) estimated >\$500, <\$1M	Total project cost (current & future years) estimated >\$1M						
2	Execution			Continuation of a multi-year project - postponement significantly disrupts value of previous investments	Continuation of a multi-year project - postponement moderately disrupts value of previous investments	Continuation of a multi-year project - postponement minimally disrupts value of previous investments	None						
3	(If we do this project)	Complexity of Business and Technology	4	One area/technology	Cross-functional < 3 Areas/Technology	Highly Cross-functional/ Re-engineering	Complex, solution and impact unknown						
4		Compliance		Non-appealable, ordered by FERC / desired by NYISO and MP	Ordered by FERC, undesired by NYISO or MP	Potential order identified by FERC	No order identified by FERC						